

### Who Benefits?

## How Teacher Pension Financing Impacts Student Equity in Connecticut

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Equable is a bipartisan 501(c)(3) non-profit that works with public retirement system stakeholders to solve complex pension funding challenges with data-driven solutions. We exist to support public sector workers in understanding how their retirement systems can be improved, and to help state and local governments find ways to both fix threats to municipal finance stability and ensure the retirement security of all public servants.



The state chapter of a national organization, Education Reform Now CT is a 501(c)(3) that operates as a think tank and policy advocate, promoting great educational opportunities and achievement for all by increasing equity, protecting civil rights, and strengthening the social safety net.

### **Executive Summary**

The State of Connecticut is subsidizing school districts by directly paying for all costs of teacher pensions. This per pupil pension subsidy allocates more dollars to higher performing, more affluent, and less diverse districts and puts districts with the greatest need at a systemic disadvantage in terms of resource equity and how they compensate their teaching workforce.

For those who are concerned with educational resource equity in Connecticut, a conversation about the funding of teacher retirement benefits is long overdue. Connecticut's annual teacher pension contributions account for over a quarter of the state's overall K-12 education budget. Given the enormity of the money being spent, entirely by the state, it is worth considering the extent to which these funds are allocated equitably.

After all, teacher pensions are a part of the overall compensation package offered by districts when attempting to build a high-quality workforce of educators. Teachers currently contribute 7% of their annual salaries towards their retirements. However, Connecticut municipalities, their employers, pay no portion of teacher pension obligations—even though these benefits are based upon the teacher salaries that local districts individually set. Rather, all employer obligations are paid by the state. An inequitable allocation of these funds therefore has tangible implications for students' educational experiences.

### A New Equity Metric for Connecticut: The Per Pupil Pension Subsidy

Public school districts have different per pupil pension costs because of variability in pensionable salaries, the number of teachers serving and their longevity, and student enrollment levels. By looking at each public school district's pension obligations, and dividing them by student enrollment figures, we have established a new equity metric for Connecticut: **the Per Pupil Pension Subsidy.** 

This identifies how much the state spends per student in each public school district when it makes an annual contribution to the Teacher Retirement System.

It is important to note that this analysis does <u>not</u> suggest, and is <u>not</u> a prelude to, changing or revoking teacher retirement benefits or entitlements. First, teachers annually pay contributions into this system, relying on promises from the state of a secure future retirement. There is a clear moral duty to keep those promises. Second, any retirement plan design in which all costs are paid for by the state would still have the same inequity challenges identified in this paper.

Instead, this analysis is entirely focused upon whether Connecticut's unusual method of financing its pension obligations reinforces and even exacerbates already-existing inequities for students. By comparing the Per Pupil Pension Subsidy to school district performance, socio-economic makeup, and racial demographics—this report finds several serious causes for concern related to how Connecticut's pension funding structure impacts student equity.

### **Key Findings**

Given that a school district's ability to attract and retain a stable, high-quality workforce is critical to the overall success of its students, the state's inequitable Per Pupil Pension Subsidy puts lower performing, less affluent, and more diverse school districts at a systemic disadvantage when it comes to compensating their teaching workforces. Ironically, these are precisely the districts that have greater resource needs in order to help students succeed.



Connecticut pays larger Per Pupil Pension Subsidies on behalf of highperforming districts with low resource needs—and thereby the students within them—than it does for districts with lower performance.

- The 25 highest performing districts, on average, receive a \$2,700 Per Pupil Pension Subsidy—as compared to an average Per Pupil Pension Subsidy of \$1,870 in the 25 lowest performing districts.
- This means the highest performing districts are effectively getting nearly \$1,000 more per student from the state to support teacher compensation.



Connecticut subsidizes school districts—and thereby the students within them—at double the rate for more affluent students as for their peers from low-income families.

- Although students from low-income families make up 42.8% of the student population, they
  receive only a 33.5% share of the state's Per Pupil Pension Subsidy.
- Their wealthier peers make up 57.2% of the student population in the state, but receive a 66.5% share.



Connecticut subsidizes school districts—and thereby the students within them—at more than twice the rate for white students as for students of color.

- White students make up 51.7% of the student population in the state, but receive a 70.1% share of the of the state's Per Pupil Pension Subsidy
- Although students of color make up 48.3% of the student population in the state, they receive only a 29.9% share.

As a matter of equity, Connecticut must do better. A discussion of the policy levers for more equitable change can be found in the conclusion. Generally, we propose that it is reasonable for municipalities to share in the costs of retirement benefits, but that the key questions are settling on how much should be paid, who should be exempt, and what should be done with the additional money.

For an interactive look at the data, visit http://CTPensionSubsidy.org.

### Glossary of Terms

- Pension Debt A colloquialism that describes the state's "unfunded liabilities." This is money owed
  to the pension fund (by the state and municipalities), not money borrowed on behalf of the pension
  fund owed to the private sector.
- Per Pupil Pension Subsidy A new equity metric that identifies how much the state spends per student in each public school district when it makes an annual contribution to the Connecticut State Teachers' Retirement System.
- Next Generation Accountability System Connecticut's most holistic data set for measuring school and district performance, built upon a broad set of 12 indicators. For the purposes of this report, we have compared district performance levels by sorting the 2018-19 "Outcome Rate Percentage" data, the most recently available data.
- Normal Cost The cost of all benefits accumulated by active members in the current year of a
  pension plan. This is determined by actuaries looking at benefit provisions, making assumptions
  about tenure, salary, and future investment returns. The final normal cost number, if fully paid, in
  theory should be enough to cover all benefits earned in a given year—if future experience perfectly
  lines up with all actuarial assumptions.
- Total Pension Debt Per District Each district's share of the "unfunded liability."
- TRS The Connecticut State Teachers' Retirement System.
- Unfunded Liability The shortfall in funding between what TRS should have in assets under
  management and what is currently reported by the retirement board. The primary causes of this
  funding shortfall are previous failures by the state in the 20th century to adequately contribute to TRS
  and more recent investment returns that have not always matched expectations.

### About the Data

The analysis in this paper is based on the most recent and complete information available as of its writing, and is fully representative of K-12 employers in Connecticut. The dataset covers 191 school districts across Connecticut, including charter districts and regional districts.

- Combined, these employers represent \$18.26 billion in unfunded liabilities, which is 96.9% of the Connecticut TRS total for 2020.
  - Most of the remaining funding shortfall is related to universities and colleges that participate in TRS.
  - The average district has \$96.4 million in unfunded liabilities, but the median district has \$55.9 million in unfunded liabilities. This suggests that a large share of TRS unfunded liabilities are concentrated in a small number of large districts.
- Across the whole dataset, the average Per Pupil Pension Subsidy is \$2,312; the median Per Pupil Pension Subsidy is \$2,355.
- The student enrollment for the districts in this dataset was 510,393, which is 96.7% of total enrollment in 2020.
  - Student enrollment and demographic data is from the 2019-20 school year.
  - See the section titled "Methodology" for reasons why certain schools and districts were excluded from the analysis.
- For data on district performance, this analysis relies upon the most recently available data from the Next Generation Accountability System, which is from 2018-19.

### Connecticut's Pension Funding Problem

It is well documented that Connecticut students, educators, and parents contend with a statewide issue of educational inequity.<sup>3</sup> Those who are concerned with this topic have spent considerable energy on addressing the state's Education Cost Sharing (ECS) formula. ECS is Connecticut's primary grant for funding public schools, which was originally designed with a goal of increasing resource equity. Far less discussed and understood, however, is the manner in which Connecticut's approach to funding teacher retirement benefits furthers resource inequities between districts.

In Connecticut, each school district negotiates and sets its own teacher salary schedules and recruitment strategies. Connecticut is among the outliers nationally, however, in that it does not require local employers—the school districts—to pay any pension contributions related to the salaries that they themselves offer.<sup>4</sup> Because each teacher's retirement benefits are determined, in part, by his or her pensionable salary—this means that districts have discretion over the amount of retirement benefits their teachers accrue, even though the state will ultimately pay all of the "employer costs" for them.

### What Do Other States Do?5

Most states require all or the majority of teacher pension contributions to come from school districts. States ranging from Florida to Virginia to Oregon require employers to pay all pension costs. A few states, such as California and Michigan, share employer contributions, even if the majority of the employer contribution rate is paid by the district. A relatively unique arrangement in Maryland requires school districts to pay the full value of "normal cost" for retirement benefits, while the state covers any necessary "unfunded liability amortization payments."

But only a few states have taken it upon themselves to pay most or all teacher pension employer contributions. Notable examples include Massachusetts and Vermont (where all teacher retirement costs are paid from the state general fund), as well as Illinois and Texas (which each require 2% of payroll or less from school districts, with the state paying the rest of teacher pension costs).

Complicating the problem is that a significant share of the costs for Connecticut's Teachers' Retirement System (TRS) are to pay down unfunded liabilities, colloquially referred to as "pension debt." These are debts that are owed to TRS because it has never been fully funded—in part due to failures to adequately contribute in the 20th century and in part because investment returns have not matched expectations. At the end of 2020, TRS reported a funding shortfall of more than \$18 billion—the largest unfunded liability in its history. Fortunately, strong investment returns this past year and supplemental contributions from the state's 'rainy day fund' will reduce this number. Still, these improvements will not be enough to eliminate the funding shortfall problem, so high costs are going to persist in the coming decades. This fiscal year, for example, Connecticut is scheduled to make a \$1.44 billion contribution to the teachers' pension fund; and this share is expected to grow to \$1.58 billion next year, of which more than two thirds is to reduce the funding shortfall.

Closing TRS and creating a "defined contribution plan" would not be a solution to this cost problem, despite what some political actors might claim. The state has accrued promises to teachers and public school employees, who themselves also contribute to TRS, and there is a moral duty to keep those promises. The funding shortfall won't go away by closing the retirement plan or even changing the kind of retirement system design to something else.

That is why it is important to note that this analysis does <u>not</u> suggest, and is <u>not</u> a prelude to, changing or revoking teacher retirement benefits or entitlements. Rather, this analysis is entirely focused upon whether Connecticut's unusual method of funding its pension obligations effectively is exacerbating already-existing inequities for students with a similarly inequitable subsidy.

#### How Does Connecticut's Teacher Retirement System Work?

TRS is designed to have contributions made each year on behalf of active workers, so that the money put into the pension fund can generate investment returns. Each year, teachers pay 7% of their annual salaries into their retirement benefits, and the state also pays an annual contribution. When individual teachers qualify to start collecting their pensions, there should be enough money available (from contributions and investment returns) to pay all promised benefits. The formula for determining a teacher's retirement benefit in Connecticut is:

| Years of | ., | [2% (Benefit | ., | Final Average |   | A Teacher's    |
|----------|----|--------------|----|---------------|---|----------------|
| Service] | Х  | Multiplier)] | Х  | Salary]       | = | Annual Benefit |

|                       |                  | Examples   | \$                   |                |
|-----------------------|------------------|------------|----------------------|----------------|
|                       | Years of Service | Multiplier | Final Average Salary | Annual Benefit |
| Teacher in District A | 35               | 2%         | \$125,516            | \$87,861.20    |
| Teacher in District B | 35               | 2%         | \$81,042             | \$56,729.40    |
| Teacher in District C | 15               | 2%         | \$125,516            | \$37,654.80    |
| Teacher in District D | 15               | 2%         | \$81,042             | \$24,312.60    |

This formula means that the longer teachers work and the more that they get paid, the more valuable their pension benefits will be when they retire. The value of pension benefits are directly linked to the salary levels at the end of each teaching career—unlike other types of benefits such as health care or vacation days. In this sense, pension benefits can easily be considered part of a teacher's overall compensation package.

Connecticut effectively divides the costs of compensation between employers (school districts) and the state. Employers pay salaries; the state pays for all required employer pension contributions. By covering a part of the teacher compensation packages that districts, as employers, would otherwise have to pay themselves—Connecticut is providing a subsidy to districts. This atypical approach to funding pensions results in variable allocations of state resources among districts—based on the salaries

the districts themselves can already afford to offer. In short, it's a pension funding system that compounds resource inequities.

To get at the issue of how the state's funding for teacher retirement benefits impacts students, we have established a new equity metric for Connecticut: **the Per Pupil Pension Subsidy**.

### Connecticut's "Per Pupil Pension Subsidy"

Since retirement benefits are accrued at the local level, individual districts have different shares of the overall pension debt owed by the state. Notably, Connecticut public school districts vary so greatly in size and in the pensionable salaries they offer that differences in overall pension obligations do not necessarily indicate unfairness or inequity. In fact, it makes sense that the largest districts accumulate more pension debt. Dollar for dollar, New Haven Public Schools is the district with the greatest share of the state's pension debt, in the neighborhood of \$649M in 2020. By comparison, Union Public Schools, which enrolls under 50 students, has the smallest share of the state's pension debt at around \$2.8M.9

But is there a difference on a per student basis? This analysis uses each district's total pension debt divided by its number of students enrolled—establishing a "Per Pupil Pension Subsidy" metric—to tell a more precise story about how fairly the state allocates education resources when it covers local pension obligations. The *Per Pupil Pension Subsidy* for Union is \$61,205, nearly double the Per Pupil Pension Subsidy of only \$31,401 in New Haven. This means that the state's pension contributions are not equally distributed on behalf of public school districts. Those that pay higher teacher salaries, and that are able to retain teachers for longer periods of time, are providing more valuable compensation. And part of this compensation is being paid for directly by the state government.

Table 1 below shows the 10 largest and 10 smallest Per Pupil Pension Subsidies for Connecticut public school districts that enroll at least 1,000 students. At the extremes, for each enrolled pupil in the 2019-20 school year, Greenwich accumulated a pension subsidy of \$3,227—while Bridgeport's Per Pupil Pension Subsidy was only \$1,715 in the same year. The State of Connecticut pays vastly different Per Pupil Pension Subsidies, depending upon which district a student attends.

Table 1: 2020 Largest and Smallest Per Pupil Pension Subsidies in CT Public School Districts

| 10 Largest Per pupil Subsidies, By<br>School District (Min. 1,000 Enrollment) | Per Pupil Pension Subsidy | Student Enrollment | Total Pension Debt |
|---|---------------------------|--------------------|--------------------|
| Greenwich   | \$3,227                   | 9,048              | \$455,215,054      |
| Westport  | \$3,044                   | 5,344              | \$253,587,333      |
| Regional School District 13   | \$3,027                   | 1,517              | \$71,582,915       |
| Old Saybrook  | \$2,981                   | 1,195              | \$55,541,877       |
| Wilton  | \$2,975                   | 3,870              | \$179,491,480      |
| Weston  | \$2,961                   | 2,290              | \$105,729,203      |
| Windsor Locks   | \$2,915                   | 1,599              | \$72,660,346       |
| New Canaan  | \$2,912                   | 4,221              | \$191,663,228      |
| East Windsor  | \$2,856                   | 1,079              | \$48,044,526       |
| Darien  | \$2,834                   | 4,765              | \$210,527,033      |

| 10 Smallest Per pupil Subsidies, By<br>School District (Min. 1,000 Enrollment) | Per Pupil Pension Subsidy | Student Enrollment | Total Pension Debt |
|--|---------------------------|--------------------|--------------------|
| Killingly  | \$1,939                   | 2,490              | \$75,281,460       |
| Norwich  | \$1,921                   | 3,588              | \$107,461,159      |
| Danbury  | \$1,917                   | 11,928             | \$356,408,962      |
| Plainfield   | \$1,857                   | 2,180              | \$63,110,844       |
| Waterbury  | \$1,756                   | 18,807             | \$514,868,206      |
| Ansonia  | \$1,745                   | 2,284              | \$62,146,678       |
| Bridgeport   | \$1,715                   | 20,311             | \$543,045,937      |
| Amistad Academy  | \$1,134                   | 1,103              | \$19,499,861       |
| Achievement First Hartford Academy   | \$875                     | 1,169              | \$15,950,954       |
| Achievement First Bridgeport Academy   | \$676                     | 1,110              | \$11,703,422       |

Note: Enrollment data from the 2019-20 school year.

# The Findings

# Finding 1: Connecticut pays larger Per Pupil Pension Subsidies on behalf of high-performing districts with low resource needs—and thereby the students within them—than it does for districts with lower performance.

While the previous section identified great variance in the Per Pupil Pension Subsidies that Connecticut pays on behalf of different public school districts—the spread alone does not necessarily indicate inequitable spending. By comparing each district's Per Pupil Pension Subsidy to its performance, we get a better picture of whether Connecticut allocates pension payments to meet student needs.

Table 2 on the following page shows the 25 highest performing and 25 lowest performing public school districts—based on data from the 2018-19 Next Generation Accountability System, the state's most holistic data set for measuring school and district performance<sup>11</sup>—and their Per Pupil Pension Subsidies. In general, districts with lower resource needs are getting much higher Per Pupil Pension Subsidies to cover compensation costs. This has important implications for students' educational experiences because it directly impacts districts' abilities to attract and retain a stable, high-quality teacher workforce.

On average, the 25 highest performing districts, receive an effective \$2,700 Per Pupil Pension Subsidy—as compared to an average Per Pupil Pension Subsidy of only \$1,870 in the 25 lowest performing districts. This means the highest performing districts are effectively getting \$830 more per student from the state to support teacher compensation.

Mapped out on a scatterplot chart, it's clear that the cluster of highest performing districts (in yellow) also tend to have higher Per Pupil Pension Subsidies. (See Figure 1 below.) These are precisely the districts that, from an equity standpoint, need less assistance from the state. Although some lower performing districts do have above average Per Pupil Pension Subsidies, they are primarily clustered around \$1,500 to \$2,000 (well below the average of \$2,312).

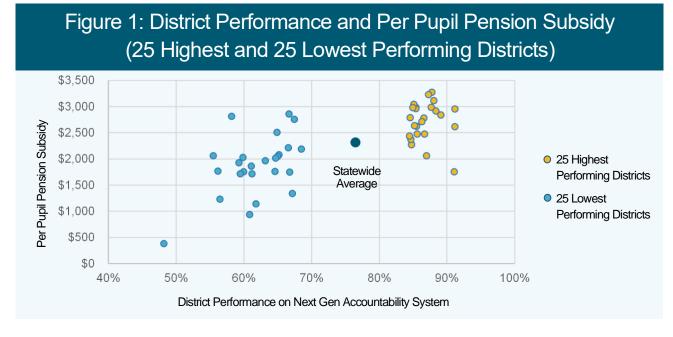


Table 2: 2020 Per Pupil Pension Subsidies in the Highest and Lowest Performing Public School Districts

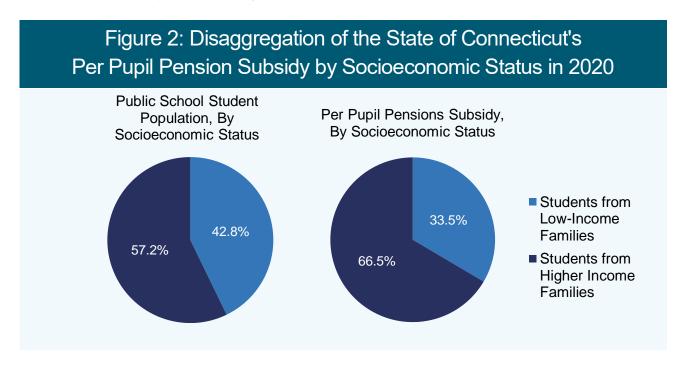
| Highest Performing Districts | Percentage of Possible<br>Next Gen Accountability<br>Points | Per Pupil<br>Pension<br>Subsidy | Lowest Performing Districts <sup>12</sup> | Percentage of Possible<br>Next Gen Accountability<br>Points | Per Pupil<br>Pension<br>Subsidy |
|------------------------------|---|---------------------------------|---|---|---------------------------------|
| Cornwall                     | 91.2%   | \$2,950                         | Torrington                                | 68.5%   | \$2,183                         |
| Andover                      | 91.2%   | \$2,614                         | Norfolk                                   | 67.5%   | \$2,752                         |
| Essex                        | 91.1%   | \$1,750                         | New Beginnings Inc<br>Family Academy      | 67.2%   | \$1,337                         |
| Darien                       | 89.1%   | \$2,834                         | Ansonia                                   | 66.8%   | \$1,745                         |
| New Canaan                   | 88.4%   | \$2,912                         | East Windsor                              | 66.7%   | \$2,856                         |
| Regional SD 09               | 88.1%   | \$3,111                         | Thompson                                  | 66.6%   | \$2,210                         |
| Colebrook                    | 87.8%   | \$3,271                         | Common Ground<br>High School              | 65.2%   | \$2,076                         |
| Scotland                     | 87.7%   | \$2,986                         | Windham                                   | 65.0%   | \$2,048                         |
| Greenwich                    | 87.3%   | \$3,227                         | Manchester                                | 64.9%   | \$2,504                         |
| Chester                      | 87.0%   | \$2,059                         | New Haven                                 | 64.7%   | \$2,014                         |
| Hartland                     | 86.7%   | \$2,470                         | Waterbury                                 | 64.6%   | \$1,756                         |
| Regional SD 18               | 86.6%   | \$2,780                         | New London                                | 63.2%   | \$1,965                         |
| Ridgefield                   | 86.3%   | \$2,711                         | Booker T. Wash.<br>Academy                | 61.8%   | \$1,141                         |
| Simsbury                     | 85.6%   | \$2,473                         | Bridgeport                                | 61.2%   | \$1,715                         |
| Avon                         | 85.5%   | \$2,619                         | Sterling                                  | 61.1%   | \$1,862                         |
| Old Saybrook                 | 85.4%   | \$2,981                         | Capital Preparatory<br>Harbor School      | 60.9%   | \$936                           |
| Weston                       | 85.4%   | \$2,961                         | Interdistrict School<br>for Arts + Comm   | 60.0%   | \$1,752                         |
| Regional SD 19               | 85.2%   | \$2,632                         | Hartford                                  | 59.9%   | \$2,025                         |
| Westport                     | 85.1%   | \$3,044                         | The Bridge<br>Academy                     | 59.5%   | \$1,711                         |
| Wilton                       | 85.0%   | \$2,975                         | Norwich                                   | 59.3%   | \$1,921                         |
| Brookfield                   | 84.8%   | \$2,275                         | Explorations                              | 58.2%   | \$2,810                         |
| Granby                       | 84.8%   | \$2,269                         | Jumoke Academy                            | 56.5%   | \$1,229                         |
| Woodbridge                   | 84.7%   | \$2,372                         | Sprague                                   | 56.2%   | \$1,767                         |
| East Granby                  | 84.6%   | \$2,786                         | New Britain                               | 55.5%   | \$2,059                         |
| Cheshire                     | 84.5%   | \$2,435                         | Great Oaks Charter<br>School              | 48.2%   | \$377                           |

Finding 2: Connecticut subsidizes school districts—and thereby the students within them—at double the rate for more affluent students as for their peers from low-income families.

As a proxy for community income and levels of poverty, we use data on the percentage of students who are eligible for Free Lunch and/or Reduced Price Lunch (FRPL). Appendix A uses enrollment data disaggregated by eligibility for FRPL to show what share of each district's Per Pupil Pension Subsidy is allocated for students from low-income families and to their more affluent peers. An interactive visualization of the Per Pupil Pension Subsidy as compared to demographic figures can also be found at <a href="http://CTPensionSubsidy.org">http://CTPensionSubsidy.org</a>. In New Canaan, the Per Pupil Pension Subsidy is \$2,912, and 100% of the student population would not qualify for FRPL aid. But in Waterbury, 80.8% of students come from low-income families that qualify for FRPL, and the Per Pupil Pension Subsidy there is only \$1,756.

In districts that are majority ineligible for FRPL, the average Per Pupil Pension Subsidy is \$2,487—versus only an \$1,850 average among districts that are majority low-income. This means that the state's Per Pupil Pension Subsidy tends to be higher for districts with more affluent student populations.

For a look at the trend statewide, Figure 2 below tallies each district's Per Pupil Pension Subsidy—broken out by FRPL eligibility and non-FRPL eligibility.<sup>13</sup> **Students from low-income families make up 42.8% of the total population; but these students are only allocated 33.5% of the state's Per Pupil Pension Subsidy.** The subsidy dollars flowing to higher income areas mean wealthier students receive 66.5% of the per pupil subsidy dollars.



## Finding 3: Connecticut subsidizes school districts—and thereby the students within them—at more than twice the rate for white students as for students of color.

Appendix B uses publicly disclosed enrollment data disaggregated by race to illustrate what share of each district's Per Pupil Pension Subsidy is allocated for white students, as compared to students of color. An interactive visualization of the Per Pupil Pension Subsidy as compared to these demographic figures can also be found at <a href="http://CTPensionSubsidy.org">http://CTPensionSubsidy.org</a>. For instance, the Chaplin School District, which is 94% white, has a Per Pupil Pension Subsidy of \$3,239. By comparison, the student population in Bridgeport Public Schools is 88% students of color, and that district's Per Pupil Pension Subsidy is only \$1,715—around half of Chaplin's.

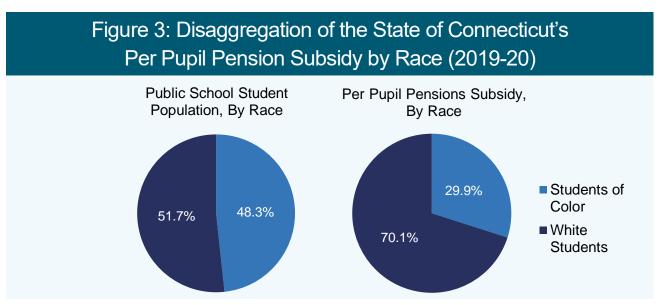
Among districts with a student population that are at least 50% made up of students of color, the average Per Pupil Pension Subsidy is only \$1,755. Among districts with majority white student populations, the average Per Pupil Pension Subsidy is \$2,492.<sup>14</sup>

Put simply, the state's Per Pupil Pension Subsidy tends to be higher for districts that have whiter student populations.

In fact, tallying these available data points from individual districts reveals the share of the state's total Per Pupil Pension Subsidy that goes to each demographic. (See Figure 3.)<sup>15</sup>

White students make up 51.7% of the student population in the state. Nevertheless, based upon the disclosed racial data for the state's entire Per Pupil Pension Subsidy, 70.1% is allocated for white students.

This suggests that districts serving whiter student populations in Connecticut have better paid teachers who serve longer and generate larger pension benefits.



## A Note on Connecticut's Per Pupil Pension Subsidy for Public Charter Schools

Combined, the state's public charter schools have the lowest Per Pupil Pension Subsidy, as compared to any other public school district in the state. Table 3 below lists the twenty lowest Per Pupil Pension Subsidies by district, including a cumulative district made up of the state's charter schools.

The charter sector's Per Pupil Pension Subsidy of only \$1,344 likely indicates that charters have lower pensionable salaries and/or teachers who serve for a shorter period—somewhat unsurprising since it's a newer sector that tends to attract a less experienced workforce than that of traditional public school districts. On its surface, this inequity appears to be reinforced by the state.

Table 3: 2020 Lowest 20 Per Pupil Pension Subsidies, Including Charters Cumulatively

| District                   | Student Enrollment | Per Pupil Pension Subsidy |
|----------------------------|--------------------|---------------------------|
| Charters Cumulatively      | 13,950             | \$1,344                   |
| Bridgeport School District | 20,311             | \$1,715                   |
| Ansonia School District    | 2,284              | \$1,745                   |
| Essex School District      | 331                | \$1,750                   |
| Waterbury School District  | 18,807             | \$1,756                   |
| Sprague School District    | 280                | \$1,767                   |
| Woodstock School District  | 824                | \$1,850                   |
| Plainfield School District | 2,180              | \$1,857                   |
| Sterling School District   | 365                | \$1,862                   |
| Danbury School District    | 11,928             | \$1,917                   |
| Norwich School District    | 3,588              | \$1,921                   |
| Brooklyn School District   | 918                | \$1,922                   |
| Killingly School District  | 2,490              | \$1,939                   |
| Meriden School District    | 8,163              | \$1,948                   |
| New London School District | 3,440              | \$1,965                   |
| Naugatuck School District  | 4,372              | \$1,976                   |
| Griswold School District   | 1,772              | \$2,014                   |
| New Haven School District  | 20,675             | \$2,014                   |
| East Haven School District | 2,894              | \$2,016                   |
| Hartford School District   | 18,880             | \$2,025                   |

### Conclusions and Solutions

The concerning inequities exposed in this analysis are the result of having the state fully fund the employer contribution towards teacher pensions, even while districts set their own salary schedules and strategies for retention.

The specific solution to this complex issue will need to be developed through a careful and collaborative process that involves selecting one option from each of the three levers on the menu below. We urge Connecticut's leadership to right these wrongs by tackling the solution through an equity lens to produce a pension financing system that benefits all of Connecticut's students.

This paper is only the beginning of a conversation about how teacher pension financing impacts students' educational experiences. An area for further study, for example, is the extent to which Connecticut's approach to funding teacher pensions creates inequities in teacher quality and retention between districts—beyond the resource inequities that are the subject of this paper. A deep analysis combining both pension and district-level staffing data might identify how Connecticut's approach to financing teacher pension obligations impacts districts' teacher shortages and staffing levels—with direct implications for the classroom.

Nevertheless, strictly from the lens of resource equity, this analysis shows that there are towns and regional districts across Connecticut that are unfairly benefiting from the state's approach to financing TRS costs.

Again, changing pension benefit design would not solve this problem because it is not a problem created by TRS itself; this is a problesm created solely by the inequitable method through which Connecticut has continued to finance TRS. We need a more viable solution so that districts can recruit, retain, and support their educators with the retirement benefits they need. In principle, if districts are going to continue setting their own salaries, those that offer the highest salaries and have the lowest level of need should be paying at least part of their own way.

In 2019, Governor Lamont's administration proposed a pension plan<sup>16</sup> that would require municipalities to fund a portion of their normal cost (the cost of all benefits accumulated by active members in the current year)<sup>17</sup> to TRS. The proposal divided districts into tiers: those that are "distressed" and pay 5% of their normal cost; those that are not distressed and pay 25% of normal cost; and those that are not distressed and that have higher pensionable salaries (above the statewide median), which pay 25% of normal cost plus the marginal percentage above the salary median.

Having employers pay the normal cost associated with the salaries they provide is entirely reasonable and sensible policy. Retirement benefits are a form of compensation—which are related to the discretionary salary levels established at the employer, town, and/or district level. And since the state

controls the management of TRS, it is also reasonable that the state should have to cover any accumulated unfunded liability costs.

Of course, no policy change happens in a vacuum. The governor's proposal would mean budgetary cost increases for towns relative to their status quo. Therefore, it will also be important to ensure that shifting this obligation to municipalities does not supplant local spending that would impact students.

Changing the existing policy is not simply a matter of whether the state or locals should pay for pension benefits; it is a matter of what the most equitable policy is for paying for pension benefits. A policy solution designed to address the concerns raised in this paper should do all of the following:

- (1) Contemplate a municipal obligation towards pension costs;
- (2) Protect municipalities by holding them responsible only for the normal pension cost associated with salaries—and not for unfunded liabilities that were amassed previously;
- (3) Allow for a phase-in period to gradually shift municipal budgets;
- (4) Avoid burdening the highest-need districts from the new obligation to pay normal cost; and
- (5) Have a strategy for using the generated funds equitably.

With the above principles in mind, we propose using the levers on the following page for developing a policy solution.

### Levers for a More Equitable Teacher Pension Financing System

### Municipalities Should Pay a Share of Normal Cost

Lever 1: A meaningful contribution that both could improve resource equity and be a reasonable policy related to compensation costs would be somewhere between 25% and 100% of the normal cost for a school district. What portion of the normal cost should municipalities cover?

- OPTIONS
- 1. Hold districts responsible for 25% 2. Hold the wealthiest of normal cost. This is the model upon which Governor Lamont's proposal was built.
  - districts responsible for 50% of normal cost and other districts responsible for 25%.
- 3. Hold districts responsible for 100% of normal cost. This would follow other states, like Maryland, that used to have the same approach as Connecticut before changing over the past decade.

### The Highest Need Districts Should Be Exempt from Covering Normal Cost

Lever 2: This is the variable through which we can make the financing of teacher pensions more equitable. But what metric do we use to determine which districts are exempt?

- OPTIONS
- 1. Use the "distressed municipality" category, established by the State of Connecticut Department of **Economic and Community** Development, as a bright line. This is the metric used in Governor Lamont's proposal.
- 2. Use a metric that demonstrates a town's ability to pay, such as the Base Aid Ratio.
- 3. Use a performance-based metric, such as the Next Generation Accountability System, to delineate levels of educational need.

### Gains Made Through the New Municipal Contributions Should Be Distributed Strategically

Lever 3: A new system of financing teacher pensions could generate significant funding. This choice is an opportunity to reduce inequity. But should these resources be used to support education funding, directed towards teacher quality and placement, or redistributed to cover the normal cost for exempted districts?

- OPTIONS
- 1. Redistribute the generated funds to cover some or all of the shortfall in the ECS formula.
- 2. Direct the generated funds to a state-level effort to improve teacher certification, recruitment, and retention.
- Redistribute the generated funds to cover the normal cost for districts that are exempt.

### Methodology

**Available Data Sets:** This report is based upon three publicly available datasets: Student enrollment figures from the State Department of Education's database at EdSight; GASB Statement No. 68 Report for the Connecticut State Teachers' Retirement System Prepared as of June 30, 2020; and performance data from the Next Generation Accountability Results on EdSight.

**Included Public School Districts:** We adopted the State Department of Education's database list of school districts, and excluded from the overall analysis any district that is operated by the state, such as the Department of Mental Health, Unified District #1 and Unified District #2, or employers like Regional Educational Service Centers. All of the districts in the database are employers receiving an effective state subsidy, e.g. those administrated by a town, regional collection of towns, or charter organization.

**Unfunded Liabilities:** For each of these employers, we gathered data about their relative share of TRS unfunded liabilities and state contribution allocation from GASB 68 reports provided by the Teacher Retirement Board.

The GASB 68 reports included a number of additional employers that participate in TRS, but these weren't included because they either are not K-12 education related employers (ex., University of Connecticut and various community colleges) or are no longer operating (ex., Trailblazers Academy Charter School). The TRS participating employers that are not represented in our dataset comprise less than 4% of total TRS unfunded liabilities, and thus they do not meaningfully influence our analysis.

**Student Enrollment Data:** Student enrollment data from EdSight provided a disaggregation by race across a number of categories, including: White, American Indian or Alaska Native, Asian, Black or African American, Hispanic/Latino of Any Race, Native Hawaiian or Other Pacific Islander, Two or More Races. For the purposes of defining "Student of Color" we combined all categories that were not defined as "White."

Student enrollment data from EdSight provided a disaggregation by eligibility for Free Lunch, Reduced Lunch, or Non-Subsidized Lunch. For the purposes of defining a "Free and Reduced Priced Lunch" category we combined the Free and Reduced categories.

To report the Per Pupil Pension Subsidies by desegregated category we multiplied the district's Per Pupil Pension Subsidy by the percentage of students in each category. For example, if a district had \$2,500 in Per Pupil Pension Subsidies, and 75% of students identified as white, then we broke out that district's Per Pupil Pension Subsidy dollars as \$1,875 for white students and \$625 for students of color.

Occasionally, EdSight suppresses data for certain racial and FRPL-status categories because it could lead to personally identifiable data, such as if there is only 1 student of a particular race in a school district. These non-disclosures are small, less than 5% of the state's enrollment data. However, for a select group of districts, this means the disclosed student populations appear to be 100% white or 100% students of color. For these districts, we marked them in our tables as either "5% or less" white, or "95% or more" white, in order to avoid the appearance that they actually do have a completely homogeneous populations. Similarly, there were six districts (all with 300 students or less) without complete disclosure of FRPL status such that we could not reasonably count on the numbers as presented, so we removed

these (Canaan, Chaplin, Colebrook, Kent, Norfolk, and Sherman) for the analysis of the distribution of per pupil pension subsidies by FRPL status.

Special thanks to Karina Sanchez, who helped to collect preliminary data for this report, and to Victoria Fosdal, Sandi Jacobs, Max Marchitello, Nicholas Munyan-Penney, Samantha Shaw, and Lenny Speiller for their generous technical feedback, editing suggestions, and proofing. Any errors or omissions in the final text are entirely those of the authors.

For specific questions about the methodology, contact: info@equable.org

## Appendix A - Per Pupil Pension Subsidy Disaggregated by Eligibility for FRPL

| District  | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |
|---|------------------------------------|---|---|
| Great Oaks Charter School District              | \$377                              | \$284   | \$94  |
| Stamford Charter School for Excellence District | \$585                              | \$237   | \$348   |
| Achievement First Bridgeport Academy District   | \$676                              | \$480   | \$196   |
| Achievement First Hartford Academy District     | \$875                              | \$705   | \$170   |
| Elm City College Preparatory School District    | \$884                              | \$639   | \$246   |
| Capital Preparatory Harbor School District      | \$936                              | \$724   | \$212   |
| Highville Charter School District               | \$1,074                            | \$785   | \$290   |
| Amistad Academy District                        | \$1,134                            | \$845   | \$289   |
| Booker T. Washington Academy District           | \$1,141                            | \$908   | \$234   |
| Jumoke Academy District                         | \$1,229                            | \$775   | \$454   |
| Park City Prep Charter School District          | \$1,259                            | \$1,043   | \$216   |
| Brass City Charter School District              | \$1,264                            | \$787   | \$477   |
| New Beginnings Inc Family Academy District      | \$1,337                            | \$1,149   | \$188   |
| Integrated Day Charter School District          | \$1,516                            | \$616   | \$900   |
| Deep River School District                      | \$1,632                            | \$597   | \$1,034   |
| Stamford Academy District                       | \$1,674                            | \$1,128   | \$547   |
| The Bridge Academy District                     | \$1,711                            | \$1,285   | \$426   |
| Bridgeport School District                      | \$1,715                            | \$1,227   | \$488   |
| Ansonia School District                         | \$1,745                            | \$1,184   | \$562   |
| Essex School District                           | \$1,750                            | \$397   | \$1,354   |
| Interdistrict School for Arts and Comm District | \$1,752                            | \$1,143   | \$609   |
| Waterbury School District                       | \$1,756                            | \$1,419   | \$337   |
| Side By Side Charter School District            | \$1,762                            | \$1,023   | \$739   |
| Sprague School District                         | \$1,767                            | \$997   | \$770   |
| Odyssey Community School District               | \$1,802                            | \$772   | \$1,029   |
| Woodstock School District                       | \$1,850                            | \$373   | \$1,477   |
| Plainfield School District                      | \$1,857                            | \$1,034   | \$823   |
| Sterling School District                        | \$1,862                            | \$780   | \$1,081   |
| Danbury School District                         | \$1,917                            | \$1,006   | \$911   |

| District                           | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |
|------------------------------------|------------------------------------|---|---|
| Norwich School District            | \$1,921                            | \$1,294   | \$628   |
| Brooklyn School District           | \$1,922                            | \$764   | \$1,158   |
| Killingly School District          | \$1,939                            | \$979   | \$960   |
| The Woodstock Academy District     | \$1,946                            | \$49  | \$1,897   |
| Meriden School District            | \$1,948                            | \$1,489   | \$459   |
| New London School District         | \$1,965                            | \$1,594   | \$371   |
| Naugatuck School District          | \$1,976                            | \$1,241   | \$734   |
| Griswold School District           | \$2,014                            | \$1,015   | \$999   |
| New Haven School District          | \$2,014                            | \$1,328   | \$686   |
| East Haven School District         | \$2,016                            | \$1,149   | \$866   |
| Hartford School District           | \$2,025                            | \$1,606   | \$419   |
| Watertown School District          | \$2,029                            | \$755   | \$1,274   |
| Cromwell School District           | \$2,048                            | \$539   | \$1,508   |
| Windham School District            | \$2,048                            | \$1,497   | \$551   |
| Canterbury School District         | \$2,053                            | \$704   | \$1,348   |
| Bristol School District            | \$2,057                            | \$1,109   | \$948   |
| Chester School District            | \$2,059                            | \$454   | \$1,605   |
| New Britain School District        | \$2,059                            | \$1,516   | \$543   |
| Southington School District        | \$2,061                            | \$495   | \$1,566   |
| Common Ground High School District | \$2,076                            | \$1,312   | \$763   |
| New Milford School District        | \$2,080                            | \$711   | \$1,369   |
| Barkhamsted School District        | \$2,087                            | \$524   | \$1,563   |
| West Haven School District         | \$2,112                            | \$1,382   | \$729   |
| Ledyard School District            | \$2,125                            | \$555   | \$1,570   |
| Seymour School District            | \$2,127                            | \$865   | \$1,262   |
| Tolland School District            | \$2,127                            | \$296   | \$1,831   |
| Portland School District           | \$2,129                            | \$566   | \$1,564   |
| Ellington School District          | \$2,132                            | \$375   | \$1,757   |
| Putnam School District             | \$2,134                            | \$1,162   | \$972   |
| Pomfret School District            | \$2,146                            | \$546   | \$1,600   |
| Norwich Free Academy District      | \$2,154                            | \$1,120   | \$1,034   |
| Salem School District              | \$2,168                            | \$375   | \$1,793   |
| Bethel School District             | \$2,169                            | \$670   | \$1,498   |
| Canton School District             | \$2,180                            | \$349   | \$1,831   |
| Lisbon School District             | \$2,181                            | \$803   | \$1,378   |

| District                       | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |
|--------------------------------|------------------------------------|---|---|
| Torrington School District     | \$2,183                            | \$1,497   | \$686   |
| Thomaston School District      | \$2,207                            | \$778   | \$1,429   |
| Wolcott School District        | \$2,207                            | \$664   | \$1,543   |
| Thompson School District       | \$2,210                            | \$1,053   | \$1,157   |
| The Gilbert School District    | \$2,227                            | \$901   | \$1,326   |
| Coventry School District       | \$2,228                            | \$590   | \$1,639   |
| Oxford School District         | \$2,230                            | \$300   | \$1,930   |
| Derby School District          | \$2,233                            | \$1,259   | \$974   |
| New Hartford School District   | \$2,236                            | \$394   | \$1,842   |
| Regional School District 16    | \$2,239                            | \$531   | \$1,709   |
| Wethersfield School District   | \$2,243                            | \$552   | \$1,691   |
| Enfield School District        | \$2,247                            | \$1,092   | \$1,155   |
| North Canaan School District   | \$2,249                            | \$1,067   | \$1,183   |
| Plymouth School District       | \$2,254                            | \$970   | \$1,283   |
| Regional School District 08    | \$2,254                            | \$342   | \$1,912   |
| Ashford School District        | \$2,259                            | \$892   | \$1,367   |
| Plainville School District     | \$2,263                            | \$892   | \$1,371   |
| Granby School District         | \$2,269                            | \$308   | \$1,962   |
| North Branford School District | \$2,273                            | \$546   | \$1,728   |
| Brookfield School District     | \$2,275                            | \$473   | \$1,802   |
| East Hartford School District  | \$2,280                            | \$1,428   | \$852   |
| Shelton School District        | \$2,283                            | \$706   | \$1,577   |
| Bloomfield School District     | \$2,284                            | \$1,268   | \$1,017   |
| Regional School District 10    | \$2,287                            | \$305   | \$1,982   |
| South Windsor School District  | \$2,310                            | \$412   | \$1,898   |
| Stratford School District      | \$2,320                            | \$1,193   | \$1,127   |
| Eastford School District       | \$2,326                            | \$724   | \$1,602   |
| Regional School District 17    | \$2,326                            | \$298   | \$2,028   |
| Regional School District 07    | \$2,345                            | \$441   | \$1,904   |
| Voluntown School District      | \$2,350                            | \$765   | \$1,584   |
| North Haven School District    | \$2,355                            | \$493   | \$1,862   |
| Preston School District        | \$2,358                            | \$721   | \$1,637   |
| East Lyme School District      | \$2,359                            | \$538   | \$1,821   |
| Vernon School District         | \$2,365                            | \$1,278   | \$1,088   |
| Lebanon School District        | \$2,366                            | \$707   | \$1,659   |

| District                         | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |
|----------------------------------|------------------------------------|---|---|
| Regional School District 15      | \$2,366                            | \$307   | \$2,059   |
| Regional School District 04      | \$2,368                            | \$535   | \$1,832   |
| Newington School District        | \$2,369                            | \$775   | \$1,594   |
| Berlin School District           | \$2,372                            | \$524   | \$1,848   |
| Colchester School District       | \$2,372                            | \$575   | \$1,797   |
| Woodbridge School District       | \$2,372                            | \$322   | \$2,050   |
| Orange School District           | \$2,374                            | \$311   | \$2,063   |
| Farmington School District       | \$2,375                            | \$410   | \$1,965   |
| East Hampton School District     | \$2,384                            | \$471   | \$1,913   |
| Franklin School District         | \$2,387                            | \$477   | \$1,910   |
| Trumbull School District         | \$2,389                            | \$413   | \$1,976   |
| Bethany School District          | \$2,393                            | \$388   | \$2,005   |
| Stonington School District       | \$2,402                            | \$649   | \$1,753   |
| Hamden School District           | \$2,406                            | \$1,177   | \$1,228   |
| Stafford School District         | \$2,410                            | \$998   | \$1,412   |
| Middletown School District       | \$2,420                            | \$1,202   | \$1,217   |
| West Hartford School District    | \$2,420                            | \$653   | \$1,768   |
| Guilford School District         | \$2,422                            | \$323   | \$2,099   |
| Cheshire School District         | \$2,435                            | \$364   | \$2,071   |
| Somers School District           | \$2,443                            | \$251   | \$2,192   |
| Hebron School District           | \$2,445                            | \$383   | \$2,062   |
| Rocky Hill School District       | \$2,447                            | \$538   | \$1,909   |
| Salisbury School District        | \$2,455                            | \$622   | \$1,832   |
| Glastonbury School District      | \$2,456                            | \$338   | \$2,118   |
| Hartland School District         | \$2,470                            | \$535   | \$1,935   |
| Simsbury School District         | \$2,473                            | \$365   | \$2,109   |
| Newtown School District          | \$2,474                            | \$344   | \$2,130   |
| Suffield School District         | \$2,476                            | \$439   | \$2,037   |
| Winchester School District       | \$2,476                            | \$1,581   | \$896   |
| Norwalk School District          | \$2,486                            | \$1,526   | \$960   |
| Stamford School District         | \$2,488                            | \$1,471   | \$1,017   |
| Willington School District       | \$2,493                            | \$903   | \$1,590   |
| Manchester School District       | \$2,504                            | \$1,581   | \$923   |
| North Stonington School District | \$2,516                            | \$539   | \$1,977   |
| Montville School District        | \$2,520                            | \$1,148   | \$1,372   |

| District                         | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |
|----------------------------------|------------------------------------|---|---|
| Groton School District           | \$2,529                            | \$1,254   | \$1,275   |
| Easton School District           | \$2,547                            | \$270   | \$2,276   |
| Marlborough School District      | \$2,555                            | \$416   | \$2,139   |
| Regional School District 06      | \$2,602                            | \$624   | \$1,978   |
| Andover School District          | \$2,614                            | \$536   | \$2,078   |
| Regional School District 14      | \$2,614                            | \$453   | \$2,161   |
| Avon School District             | \$2,619                            | \$275   | \$2,344   |
| Bolton School District           | \$2,619                            | \$635   | \$1,984   |
| Regional School District 05      | \$2,624                            | \$250   | \$2,374   |
| Clinton School District          | \$2,625                            | \$980   | \$1,645   |
| Madison School District          | \$2,631                            | \$98  | \$2,533   |
| Regional School District 19      | \$2,632                            | \$743   | \$1,889   |
| Monroe School District           | \$2,642                            | \$332   | \$2,310   |
| Bozrah School District           | \$2,654                            | \$1,061   | \$1,592   |
| Milford School District          | \$2,672                            | \$785   | \$1,887   |
| Fairfield School District        | \$2,681                            | \$438   | \$2,243   |
| Wallingford School District      | \$2,681                            | \$878   | \$1,803   |
| Ridgefield School District       | \$2,711                            | \$141   | \$2,570   |
| New Fairfield School District    | \$2,719                            | \$373   | \$2,346   |
| Branford School District         | \$2,727                            | \$992   | \$1,735   |
| Capitol Region Education Council | \$2,738                            | \$1,692   | \$1,046   |
| Waterford School District        | \$2,741                            | \$854   | \$1,887   |
| Windsor School District          | \$2,764                            | \$1,128   | \$1,636   |
| Litchfield School District       | \$2,772                            | \$664   | \$2,108   |
| Regional School District 18      | \$2,780                            | \$476   | \$2,304   |
| East Granby School District      | \$2,786                            | \$447   | \$2,339   |
| East Haddam School District      | \$2,796                            | \$721   | \$2,075   |
| Mansfield School District        | \$2,804                            | \$837   | \$1,968   |
| Explorations District            | \$2,810                            | \$1,994   | \$816   |
| Darien School District           | \$2,834                            | \$77  | \$2,757   |
| East Windsor School District     | \$2,856                            | \$1,548   | \$1,308   |
| New Canaan School District       | \$2,912                            | \$0   | \$2,912   |
| Windsor Locks School District    | \$2,915                            | \$1,318   | \$1,597   |
| Cornwall School District         | \$2,950                            | \$543   | \$2,408   |
| Hampton School District          | \$2,951                            | \$1,082   | \$1,869   |

Appendix A - Per Pupil Pension Subsidy Disaggregated by Eligibility for FRPL

| District                     | Per<br>Pupil<br>Pension<br>Subsidy | What Share of the Per<br>Pupil Pension Subsidy<br>is for FRPL Students? | What Share of the Per<br>Pupil Pension<br>Subsidy is for Non-<br>FRPL Students? |  |
|------------------------------|------------------------------------|---|---|--|
| Weston School District       | \$2,961                            | \$74  | \$2,888   |  |
| Columbia School District     | \$2,970                            | \$768   | \$2,202   |  |
| Wilton School District       | \$2,975                            | \$144   | \$2,831   |  |
| Old Saybrook School District | \$2,981                            | \$821   | \$2,160   |  |
| Scotland School District     | \$2,986                            | \$1,268   | \$1,718   |  |
| Regional School District 13  | \$3,027                            | \$487   | \$2,540   |  |
| Westport School District     | \$3,044                            | \$113   | \$2,930   |  |
| Regional School District 11  | \$3,065                            | \$1,347   | \$1,717   |  |
| Regional School District 09  | \$3,111                            | \$337   | \$2,773   |  |
| Greenwich School District    | \$3,227                            | \$661   | \$2,566   |  |
| Redding School District      | \$3,356                            | \$249   | \$3,107   |  |
| Westbrook School District    | \$3,525                            | \$1,296   | \$2,229   |  |
| Regional School District 12  | \$3,559                            | \$701   | \$2,858   |  |
| Union School District        | \$3,926                            | \$512   | \$3,414   |  |
| Sharon School District       | \$4,547                            | \$1,810   | \$2,737   |  |
| Regional School District 01  | \$5,330                            | \$2,341   | \$2,989   |  |
| Kent School District         |                                    | No Complete FRPL Status Data  |   |  |
| Norfolk School District      | No Complete FRPL Status Data       |   |   |  |
| Chaplin School District      |                                    | No Complete FRPL Status Data  |   |  |
| Colebrook School District    | No Complete FRPL Status Data       |   | atus Data   |  |
| Canaan School District       | No Complete FRPL Status Data       |   | atus Data   |  |
| Sherman School District      | No Complete FRPL Status Data       |   |   |  |
| Statewide Totals             | \$427,521                          | \$143,190   | \$284,332   |  |
| Percentage                   |                                    | 33.5%   | 66.5%   |  |

## Appendix B – Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District   | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |
|--|---------------------------------|---|---|
| Great Oaks Charter School District               | \$377                           | \$355   | \$22  |
| Stamford Charter School for Excellence District  | \$585                           | \$585   | \$0   |
| Achievement First Bridgeport Academy<br>District | \$676                           | \$668   | \$8   |
| Achievement First Hartford Academy District      | \$875                           | \$875   | \$0   |
| Elm City College Preparatory School District     | \$884                           | \$860   | \$24  |
| Capital Preparatory Harbor School District       | \$936                           | \$936   | \$0   |
| Highville Charter School District                | \$1,074                         | \$1,060   | \$14  |
| Amistad Academy District                         | \$1,134                         | \$1,134   | \$0   |
| Booker T. Washington Academy District            | \$1,141                         | \$1,141   | \$0   |
| Jumoke Academy District                          | \$1,229                         | \$1,229   | \$0   |
| Park City Prep Charter School District           | \$1,259                         | \$1,191   | \$68  |
| Brass City Charter School District               | \$1,264                         | \$1,148   | \$116   |
| New Beginnings Inc Family Academy District       | \$1,337                         | \$1,281   | \$56  |
| Integrated Day Charter School District           | \$1,516                         | \$717   | \$799   |
| Deep River School District                       | \$1,632                         | \$209   | \$1,422   |
| Stamford Academy District                        | \$1,674                         | \$1,549   | \$125   |
| The Bridge Academy District                      | \$1,711                         | \$1,711   | \$0   |
| Bridgeport School District                       | \$1,715                         | \$1,509   | \$206   |
| Ansonia School District                          | \$1,745                         | \$1,215   | \$531   |
| Essex School District                            | \$1,750                         | \$228   | \$1,523   |
| Interdistrict School for Arts and Comm District  | \$1,752                         | \$1,435   | \$317   |
| Waterbury School District                        | \$1,756                         | \$1,486   | \$270   |
| Side By Side Charter School District             | \$1,762                         | \$1,562   | \$200   |
| Sprague School District                          | \$1,767                         | \$500   | \$1,266   |
| Odyssey Community School District                | \$1,802                         | \$1,146   | \$656   |
| Woodstock School District                        | \$1,850                         | \$175   | \$1,675   |
| Plainfield School District                       | \$1,857                         | \$275   | \$1,582   |
| Sterling School District                         | \$1,862                         | \$302   | \$1,560   |
| Danbury School District                          | \$1,917                         | \$1,262   | \$655   |
| Norwich School District                          | \$1,921                         | \$1,352   | \$569   |
| Brooklyn School District                         | \$1,922                         | \$397   | \$1,525   |

Appendix B - Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District                           | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |
|------------------------------------|---------------------------------|---|---|
| Killingly School District          | \$1,939                         | \$389   | \$1,550   |
| The Woodstock Academy District     | \$1,946                         | \$297   | \$1,649   |
| Meriden School District            | \$1,948                         | \$1,432   | \$516   |
| New London School District         | \$1,965                         | \$1,632   | \$333   |
| Naugatuck School District          | \$1,976                         | \$927   | \$1,048   |
| New Haven School District          | \$2,014                         | \$1,765   | \$249   |
| Griswold School District           | \$2,014                         | \$428   | \$1,586   |
| East Haven School District         | \$2,016                         | \$847   | \$1,169   |
| Hartford School District           | \$2,025                         | \$1,839   | \$186   |
| Watertown School District          | \$2,029                         | \$324   | \$1,705   |
| Windham School District            | \$2,048                         | \$1,598   | \$450   |
| Cromwell School District           | \$2,048                         | \$609   | \$1,438   |
| Canterbury School District         | \$2,053                         | \$146   | \$1,907   |
| Bristol School District            | \$2,057                         | \$951   | \$1,106   |
| New Britain School District        | \$2,059                         | \$1,721   | \$338   |
| Chester School District            | \$2,059                         | \$235   | \$1,824   |
| Southington School District        | \$2,061                         | \$415   | \$1,646   |
| Common Ground High School District | \$2,076                         | \$2,076   | \$0   |
| New Milford School District        | \$2,080                         | \$496   | \$1,584   |
| Barkhamsted School District        | \$2,087                         | \$107   | \$1,980   |
| West Haven School District         | \$2,112                         | \$1,472   | \$640   |
| Ledyard School District            | \$2,125                         | \$584   | \$1,541   |
| Seymour School District            | \$2,127                         | \$595   | \$1,533   |
| Tolland School District            | \$2,127                         | \$297   | \$1,830   |
| Portland School District           | \$2,129                         | \$523   | \$1,606   |
| Ellington School District          | \$2,132                         | \$511   | \$1,621   |
| Putnam School District             | \$2,134                         | \$447   | \$1,687   |
| Pomfret School District            | \$2,146                         | \$118   | \$2,028   |
| Norwich Free Academy District      | \$2,154                         | \$1,027   | \$1,127   |
| Salem School District              | \$2,168                         | \$285   | \$1,883   |
| Bethel School District             | \$2,169                         | \$777   | \$1,392   |
| Canton School District             | \$2,180                         | \$356   | \$1,823   |
| Lisbon School District             | \$2,181                         | \$454   | \$1,727   |
| Torrington School District         | \$2,183                         | \$915   | \$1,268   |
| Wolcott School District            | \$2,207                         | \$383   | \$1,824   |

Appendix B - Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District                       | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |
|--------------------------------|---------------------------------|---|---|
| Thomaston School District      | \$2,207                         | \$220   | \$1,988   |
| Thompson School District       | \$2,210                         | \$205   | \$2,004   |
| The Gilbert School District    | \$2,227                         | \$668   | \$1,559   |
| Coventry School District       | \$2,228                         | \$280   | \$1,949   |
| Oxford School District         | \$2,230                         | \$316   | \$1,915   |
| Derby School District          | \$2,233                         | \$1,393   | \$840   |
| New Hartford School District   | \$2,236                         | \$119   | \$2,117   |
| Regional School District 16    | \$2,239                         | \$272   | \$1,967   |
| Wethersfield School District   | \$2,243                         | \$692   | \$1,551   |
| Enfield School District        | \$2,247                         | \$724   | \$1,523   |
| North Canaan School District   | \$2,249                         | \$396   | \$1,854   |
| Plymouth School District       | \$2,254                         | \$403   | \$1,851   |
| Regional School District 08    | \$2,254                         | \$205   | \$2,049   |
| Ashford School District        | \$2,259                         | \$323   | \$1,937   |
| Plainville School District     | \$2,263                         | \$718   | \$1,545   |
| Granby School District         | \$2,269                         | \$336   | \$1,934   |
| North Branford School District | \$2,273                         | \$273   | \$2,000   |
| Brookfield School District     | \$2,275                         | \$507   | \$1,767   |
| East Hartford School District  | \$2,280                         | \$2,017   | \$263   |
| Shelton School District        | \$2,283                         | \$744   | \$1,538   |
| Bloomfield School District     | \$2,284                         | \$2,089   | \$196   |
| Regional School District 10    | \$2,287                         | \$324   | \$1,963   |
| South Windsor School District  | \$2,310                         | \$1,045   | \$1,265   |
| Stratford School District      | \$2,320                         | \$1,505   | \$815   |
| Eastford School District       | \$2,326                         | \$339   | \$1,987   |
| Regional School District 17    | \$2,326                         | \$206   | \$2,121   |
| Regional School District 07    | \$2,345                         | \$121   | \$2,224   |
| Voluntown School District      | \$2,350                         | \$274   | \$2,075   |
| North Haven School District    | \$2,355                         | \$579   | \$1,776   |
| Preston School District        | \$2,358                         | \$363   | \$1,995   |
| East Lyme School District      | \$2,359                         | \$555   | \$1,804   |
| Vernon School District         | \$2,365                         | \$1,070   | \$1,295   |
| Regional School District 15    | \$2,366                         | \$370   | \$1,996   |
| Lebanon School District        | \$2,366                         | \$267   | \$2,098   |
| Regional School District 04    | \$2,368                         | \$234   | \$2,134   |

Appendix B - Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District                         | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |
|----------------------------------|---------------------------------|---|---|
| Newington School District        | \$2,369                         | \$1,015   | \$1,354   |
| Woodbridge School District       | \$2,372                         | \$694   | \$1,678   |
| Berlin School District           | \$2,372                         | \$441   | \$1,931   |
| Colchester School District       | \$2,372                         | \$352   | \$2,020   |
| Orange School District           | \$2,374                         | \$646   | \$1,728   |
| Farmington School District       | \$2,375                         | \$950   | \$1,425   |
| East Hampton School District     | \$2,384                         | \$266   | \$2,118   |
| Franklin School District         | \$2,387                         | \$295   | \$2,093   |
| Trumbull School District         | \$2,389                         | \$759   | \$1,630   |
| Bethany School District          | \$2,393                         | \$381   | \$2,012   |
| Stonington School District       | \$2,402                         | \$328   | \$2,074   |
| Hamden School District           | \$2,406                         | \$1,587   | \$819   |
| Stafford School District         | \$2,410                         | \$296   | \$2,114   |
| Middletown School District       | \$2,420                         | \$1,319   | \$1,101   |
| West Hartford School District    | \$2,420                         | \$1,055   | \$1,365   |
| Guilford School District         | \$2,422                         | \$391   | \$2,032   |
| Cheshire School District         | \$2,435                         | \$517   | \$1,918   |
| Somers School District           | \$2,443                         | \$262   | \$2,181   |
| Hebron School District           | \$2,445                         | \$201   | \$2,244   |
| Rocky Hill School District       | \$2,447                         | \$1,161   | \$1,286   |
| Salisbury School District        | \$2,455                         | \$456   | \$1,999   |
| Glastonbury School District      | \$2,456                         | \$771   | \$1,685   |
| Hartland School District         | \$2,470                         | \$291   | \$2,179   |
| Simsbury School District         | \$2,473                         | \$662   | \$1,811   |
| Newtown School District          | \$2,474                         | \$325   | \$2,150   |
| Winchester School District       | \$2,476                         | \$432   | \$2,044   |
| Suffield School District         | \$2,476                         | \$389   | \$2,087   |
| Norwalk School District          | \$2,486                         | \$1,843   | \$643   |
| Stamford School District         | \$2,488                         | \$1,737   | \$751   |
| Willington School District       | \$2,493                         | \$256   | \$2,237   |
| Manchester School District       | \$2,504                         | \$1,660   | \$844   |
| North Stonington School District | \$2,516                         | \$275   | \$2,241   |
| Montville School District        | \$2,520                         | \$932   | \$1,588   |
| Groton School District           | \$2,529                         | \$1,197   | \$1,332   |
| Easton School District           | \$2,547                         | \$432   | \$2,114   |

Appendix B - Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District                         | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |
|----------------------------------|---------------------------------|---|---|
| Marlborough School District      | \$2,555                         | \$297   | \$2,259   |
| Regional School District 06      | \$2,602                         | \$234   | \$2,368   |
| Andover School District          | \$2,614                         | \$345   | \$2,269   |
| Regional School District 14      | \$2,614                         | \$282   | \$2,331   |
| Kent School District             | \$2,618                         | \$295   | \$2,322   |
| Avon School District             | \$2,619                         | \$943   | \$1,676   |
| Bolton School District           | \$2,619                         | \$602   | \$2,017   |
| Regional School District 05      | \$2,624                         | \$665   | \$1,959   |
| Clinton School District          | \$2,625                         | \$606   | \$2,019   |
| Madison School District          | \$2,631                         | \$352   | \$2,280   |
| Regional School District 19      | \$2,632                         | \$672   | \$1,960   |
| Monroe School District           | \$2,642                         | \$569   | \$2,073   |
| Bozrah School District           | \$2,654                         | \$326   | \$2,328   |
| Milford School District          | \$2,672                         | \$773   | \$1,900   |
| Wallingford School District      | \$2,681                         | \$732   | \$1,949   |
| Fairfield School District        | \$2,681                         | \$667   | \$2,014   |
| Ridgefield School District       | \$2,711                         | \$515   | \$2,196   |
| New Fairfield School District    | \$2,719                         | \$499   | \$2,220   |
| Branford School District         | \$2,727                         | \$746   | \$1,982   |
| Capitol Region Education Council | \$2,738                         | \$2,132   | \$606   |
| Waterford School District        | \$2,741                         | \$667   | \$2,074   |
| Norfolk School District          | \$2,752                         | \$0   | \$2,752   |
| Windsor School District          | \$2,764                         | \$2,087   | \$678   |
| Litchfield School District       | \$2,772                         | \$278   | \$2,495   |
| Regional School District 18      | \$2,780                         | \$324   | \$2,456   |
| East Granby School District      | \$2,786                         | \$730   | \$2,056   |
| East Haddam School District      | \$2,796                         | \$204   | \$2,592   |
| Mansfield School District        | \$2,804                         | \$913   | \$1,892   |
| Explorations District            | \$2,810                         | \$327   | \$2,483   |
| Darien School District           | \$2,834                         | \$404   | \$2,430   |
| East Windsor School District     | \$2,856                         | \$1,203   | \$1,653   |
| New Canaan School District       | \$2,912                         | \$513   | \$2,399   |
| Windsor Locks School District    | \$2,915                         | \$1,211   | \$1,703   |
| Cornwall School District         | \$2,950                         | \$454   | \$2,496   |
| Hampton School District          | \$2,951                         | \$0   | \$2,951   |

Appendix B - Per Pupil Pension Subsidy Disaggregated by Race, White and Students of Color

| District                     | Per Pupil<br>Pension<br>Subsidy | What Share of State "Subsidy" Via Per Student Contributions is for Students of Color? | What Share of State<br>"Subsidy" Via Per<br>Student Contributions<br>is for White Students? |  |
|------------------------------|---------------------------------|---|---|--|
| Weston School District       | \$2,961                         | \$579   | \$2,382   |  |
| Columbia School District     | \$2,970                         | \$293   | \$2,677   |  |
| Wilton School District       | \$2,975                         | \$698   | \$2,277   |  |
| Old Saybrook School District | \$2,981                         | \$571   | \$2,410   |  |
| Regional School District 13  | \$3,027                         | \$341   | \$2,685   |  |
| Westport School District     | \$3,044                         | \$583   | \$2,460   |  |
| Regional School District 11  | \$3,065                         | \$222   | \$2,842   |  |
| Regional School District 09  | \$3,111                         | \$517   | \$2,594   |  |
| Greenwich School District    | \$3,227                         | \$1,241   | \$1,986   |  |
| Chaplin School District      | \$3,239                         | \$199   | \$3,040   |  |
| Colebrook School District    | \$3,271                         | \$0   | \$3,271   |  |
| Redding School District      | \$3,356                         | \$596   | \$2,760   |  |
| Westbrook School District    | \$3,525                         | \$893   | \$2,632   |  |
| Regional School District 12  | \$3,559                         | \$418   | \$3,141   |  |
| Canaan School District       | \$3,709                         | \$0   | \$3,709   |  |
| Sherman School District      | \$3,803                         | \$346   | \$3,457   |  |
| Sharon School District       | \$4,547                         | \$464   | \$4,083   |  |
| Regional School District 01  | \$5,330                         | \$1,027   | \$4,303   |  |
| Scotland School District     |                                 | Data on enrollment by race suppressed   |   |  |
| Union School District        |                                 | Data on enrollment by race suppressed   |   |  |
| Statewide Totals             | \$440,001                       | \$131,752   | \$308,253   |  |
| Percentage                   |                                 | 29.9%   | 70.1%   |  |

- <sup>2</sup>In the most recent biennium budget, Connecticut allocated the following towards education costs: \$3,118,629,990-Department of Education, \$251,916,334 Office of Early Childhood, \$9,277,287 State Library, \$37,511,975 Office of Higher Education, \$208,184,065 University of Connecticut, \$135,730,117 University of Connecticut Health Center, \$1,477,611,514 Teachers' Retirement Board, \$317,864,939 Connecticut State Colleges and Universities. We find this totals \$5,556,726,221 in the education budget, of which teacher retirement contributions in 2021-22 have been budgeted \$1,443,656,000. (Source: Special Act No. 21-15 (2021). Retrieved November 2021 at https://www.cga.ct.gov/2021/ACT/SA/PDF/2021SA-00015-R00HB-06689-SA.PDF.)
- <sup>3</sup> See e.g., Caplan, L (The New Yorker, 2016). "Two Connecticut School Systems, for the Rich and Poor. Retrieved November 2021 at https://www.newyorker.com/news/news-desk/two-connecticut-school-districts-for-the-rich-and-poor.
- <sup>4</sup> Equable Institute review of state funding practices for teacher retirement systems and public school employee retirement systems.
- <sup>5</sup> Ibid.
- <sup>6</sup> For a 20-year history of TRS funding progress and actual contribution rates relative to actuarially determined contributions, see Equable Institute (2019). "Hidden Education Funding Cuts: Connecticut." Retrieved November 2021 at https://equable.org/wp-content/uploads/2020/04/CT-Profile\_Hidden-Funding-Cuts\_Final.pdf; for a break out of the sources of STRS unfunded liabilities, see Equable Institute (2021). "Sources of Unfunded Liabilities, in \$Billions Connecticut TRS." Retrieved November 2021 at https://equable.org/wp-content/uploads/2021/07/ConnecticutTRS.pdf; for an analysis of policy decisions between 1970 and 2000 that contributed to the accumulation of unfunded liabilities, see Center for Retirement Research at Boston College (2015). "Final Report on Connecticut State Retirement Systems: SERS and TRS." Retrieved November 2021 at http://crr.bc.edu/wp-content/uploads/2015/11/Final-Report-on-CT-SERS-and-TRS\_November-2015.pdf.

  <sup>7</sup> GASB Statement No. 68 Report for the Connecticut State Teachers' Retirement System Prepared as of June 30, 2020. Retrieved November 2021 at https://portal.ct.gov/-

/media/TRB/Content/StatisticsResearch/SR GASB6820.pdf

- <sup>8</sup> Equable Institute review of state funding practices for teacher retirement systems and public school employee retirement systems.
- <sup>9</sup> GASB Statement No. 68 Report for the Connecticut State Teachers' Retirement System Prepared as of June 30, 2020.
- 10 There is a much narrower difference between the median amount of per pupil pension debt in Connecticut's public school districts and the average, suggesting that although the largest public school districts may accumulate larger amounts of pension debt overall, their per pupil pension costs are actually not skewed.
- <sup>11</sup> We determined the relative performance of Connecticut's public school districts based upon the latest data from the Next Generation Accountability System for the year 2018-19. This system uses a broad set of 12 indicators to provide a multifactor perspective of district and school performance. We sorted the 2018-19 data by the "Outcome Rate Percentage" data point. The State Department of Education uses this same dataset to identify the Alliance Districts.
- <sup>12</sup> Using the most recent data from the Next Generation Accountability System, from the year 2018-19, Stamford Academy District actually receives the lowest "Outcome Rate Percentage" of any public school district, at 34.8. However, as of the writing of this analysis, the school has closed. We have therefore excluded it from this table, in order to avoid confusion.

<sup>&</sup>lt;sup>1</sup> Courts have already found that the state has failed in the past to adequately consider equity in its distribution of resources. (See e.g., Harris, A. (New York Times, 2018). "Connecticut Supreme Court Overturns Sweeping Education Ruling." Retrieved December 2021 at https://www.nytimes.com/2018/01/18/nyregion/connecticut-supreme-court-education-funding.html.) The Per Pupil Pension Subsidy is yet another factor that must be considered.

<sup>17</sup> Defined benefit pension plans, like TRS, are funded on an advance basis. The "normal cost" of a pension plan is the cost of all benefits accumulated by active members in the current year. This is determined by actuaries looking at benefit provisions, making assumptions about tenure, salary, and future investment returns. The final normal cost number, if fully paid, in theory should be enough to cover all benefits earned in a given year—if future experience perfectly lines up with all actuarial assumptions. Any time reality differs from assumptions, such as earning less in investment returns than anticipated, that could create an "unfunded liability." Actuaries develop a separate calculation for "unfunded liability amortization payments" that, if fully provided for, should eliminate the pension plan's funding shortfall over time. In this sense, the "normal cost" for a pension plan is directly related to salaries paid in a given year. The "amortization" cost is a separate amount of money needed to pay down a funding shortfall for future benefits that results from management decisions and legislative commitments to making required payments.

<sup>&</sup>lt;sup>13</sup> See methodology for more details.

<sup>&</sup>lt;sup>14</sup> For some smaller districts, data on enrollment by race have been entirely suppressed. These districts are excluded from this portion of the analysis.

<sup>&</sup>lt;sup>15</sup> See methodology for more details.

<sup>&</sup>lt;sup>16</sup> Governor Lamont Press Release (2021). "Governor Lamont Proposes Long-Overdue Structural Reforms: "This Is the Land of Steady Habits, but We Can't Continue Along the Same Path and Expect That Things Will Fix Themselves." Retrieved September 2021 at portal.ct.gov/Office-of-the-Governor/News/Press-Releases/2019/02-2019/Governor-Lamont-Proposes-Long-Overdue-Structural-Reforms.